REPORT OF INDEPENDENT AUDITORS
AND CONSOLIDATED FINANCIAL STATEMENTS

THE LIGHTHOUSE FOR THE BLIND, INCORPORATED AND ITS FOUNDATION

September 30, 2021 and 2020

MOSSADAMS

Table of Contents

Report of Independent Auditors

To the Board of Trustees
The Lighthouse for the Blind, Incorporated and Its Foundation

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of The Lighthouse for the Blind, Incorporated and Its Foundation, which comprise the consolidated balance sheets as of September 30, 2021 and 2020, and the related consolidated statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Lighthouse for the Blind, Incorporated and Its Foundation as of September 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Moss Adams LLP

Seattle, Washington
March 9, 2022

ASSETS

	September 30, 2021	September 30, 2020
CURRENT ASSETS		
Cash and cash equivalents	$ 5,562,252	$ 12,585,151
Accounts receivable, net of allowance for doubtful accounts of $116,000 and $150,000, respectively	7,262,683	8,558,099
Other receivables	136,108	378,092
Inventory, net of reserve of $843,000 and $697,000, respectively	24,081,971	30,344,859
Other assets	208,892	426,523
Total current assets	37,251,906	52,292,724
INVESTMENTS	27,657,786	16,573,008
PROPERTY, PLANT, AND EQUIPMENT, net	16,240,638	16,711,747
	$ 81,150,330	$ 85,577,479

LIABILITIES AND NET ASSETS

	2021	2020
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	$ 5,954,668	$ 8,885,252
Deferred revenue	524,365	1,650,540
Accrued paid time off	1,295,625	1,065,964
Other liabilities	742,760	709,348
Paycheck protection program loan	-	5,739,347
Total current liabilities	8,517,418	18,050,451
LINE OF CREDIT	-	5,400,000
Total liabilities	8,517,418	23,450,451
NET ASSETS WITHOUT DONOR RESTRICTIONS		
Without donor restrictions	44,559,575	45,376,442
Board designated	28,073,337	16,750,586
	72,632,912	62,127,028
	$ 81,150,330	$ 85,577,479

The Lighthouse for the Blind, Incorporated and Its Foundation
Consolidated Statements of Activities and Changes in Net Assets

	Years Ended September 30, 2021	2020
NET SALES	$ 98,533,274	$ 85,581,955
COST OF SALES	83,173,493	72,556,932
	15,359,781	13,025,023
EXPENSES		
Shipping	2,030,204	1,587,006
Administrative	10,516,316	11,408,243
Provision for doubtful accounts (recoveries)	55,836	50,000
	12,602,356	13,045,249
INCOME (LOSS) FROM MANUFACTURING AND SERVICE BUSINESSES	2,757,425	(20,226)
OTHER INCOME (EXPENSE)		
Investment return, net	2,730,418	404,677
Excess of employee and community services expenses over support and revenue	(1,875,541)	(1,994,986)
Other income (expense), net	(224,685)	(303,048)
Bequests, contributions, grants, and charitable trust distributions	1,308,613	1,521,690
	1,938,805	(371,667)
OPERATING INCOME	4,696,230	(391,893)
GAIN ON SALE OF PROPERTY	-	9,641,995
PPP LOAN PRINCIPAL FORGIVENESS	5,739,347	-
PPP LOAN INTEREST FORGIVENESS	70,307	-
CHANGE IN NET ASSETS	10,505,884	9,250,102
NET ASSETS		
Beginning of year	62,127,028	52,876,926
End of year	$ 72,632,912	$ 62,127,028

See accompanying notes.

	Years Ended September 30, 2021	2020
OPERATING ACTIVITIES		
Change in net assets	$ 10,505,884	$ 9,250,102
Adjustments to reconcile change in net assets without donor restriction to cash provided by (used in) operating activities		
Depreciation	2,038,984	2,080,301
Realized and unrealized (gain) loss on investments, net	(2,386,290)	(103,123)
Loss (gain) on sale/disposal of property, plant, and equipment	8,142	(9,641,995)
Changes in operating assets and liabilities		
Accounts receivable, net	1,295,416	(661,693)
Other receivables	241,984	16,969
Inventory, net	6,262,888	(14,099,576)
Other assets	217,631	(206,747)
Liabilities	(2,667,511)	1,462,332
Deferred revenue	(1,126,175)	1,185,717
Net cash provided by (used in) operating activities	14,390,953	(10,717,713)
INVESTING ACTIVITIES		
Purchases of investments	(26,762,339)	(13,151,721)
Proceeds from sale of investments	18,063,851	10,860,645
Purchases of property, plant, and equipment	(1,576,017)	(1,511,138)
Proceeds from sale of property, plant, and equipment	-	9,964,956
Net cash provided by (used in) investing activities	(10,274,505)	6,162,742
FINANCING ACTIVITIES		
Proceeds from (repayments to) line of credit	(5,400,000)	5,400,000
Principal repayments of debt	-	(1,325,822)
Proceeds (forgiveness) from PPP loan	(5,739,347)	5,739,347
Net cash provided by (used in) financing activities	(11,139,347)	9,813,525
CHANGE IN CASH AND CASH EQUIVALENTS	(7,022,899)	5,258,554
CASH AND CASH EQUIVALENTS		
Beginning of year	12,585,151	7,326,597
End of year	$ 5,562,252	$ 12,585,151
SUPPLEMENTAL CASH FLOW INFORMATION		
Cash paid for interest	$ 42,673	$ 104,789

See accompanying notes.

Note 1 – Operations and Summary of Significant Accounting Policies

Operations – The Lighthouse for the Blind, Incorporated (the Lighthouse) and The Seattle Lighthouse for the Blind Foundation (the Foundation) are not-for-profit organizations whose objective is to empower people who are blind, DeafBlind, and blind with other disabilities by creating diverse, sustainable, and meaningful employment opportunities.

The principal activities of the Lighthouse are conducted at its office and plant facilities located in Seattle and Spokane, Washington and Summerville, South Carolina. Additionally, the Lighthouse operates base supply centers and contract closeout services within Washington, Nevada, Alabama, and California.

The principal functions of the Lighthouse include:

- Manufacturing and assembly of aerospace, military and other products utilizing metal fabrication, injection molding and other processes.
- Manufacturing of military products and office products and other items under government contracts.
- Operating military base supply centers for sales of office and other supplies to the base staff.
- Providing contract management services to the U.S. government and its agencies.
- Operating a center that provides low vision examinations and consultation, accessibility, orientation and mobility, vocational, communication, and educational training services.

The Foundation is an organization committed to soliciting funds exclusively for the Lighthouse. The funds are primarily used to support employee and community service programs. The Foundation was formed in January 2003 as a 501(c)(3) organization.

Principles of consolidation – The Lighthouse and the Foundation (collectively, the Organization) have some common Board of Trustees members and common management. The consolidated financial statements include the accounts of the Lighthouse and the Foundation. All significant intercompany transactions and accounts have been eliminated in the consolidated financial statements.

Basis of presentation – The Organization presents its consolidated financial statements in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). Under the requirements of U.S. GAAP, financial position and activities are reported according to two classes of net assets – without donor restrictions and with donor restrictions. The classification of these net asset classes is determined based on the existence and nature of donor-imposed restrictions.

At September 30, 2021 and 2020, the Organization had no net assets with donor restrictions.

The Organization receives bequests and contributions without donor restrictions each year. The Board of Trustees (the Board) invests some of these funds and a portion of the investment income and/or principal is used to support mission related employee and community service programs and as otherwise designated by the Board. These assets are included in investments and classified as Board designated net assets without donor restriction.

Note 1 – Operations and Summary of Significant Accounting Policies (continued)

Cash and cash equivalents – The Organization deposits all cash and cash equivalents with major financial institutions. At times, such deposit balances may be in excess of the federal insurance limits. The Organization considers highly liquid debt instruments with an original maturity of three months or less at time of acquisition to be cash equivalents.

Allowance for doubtful accounts – The Organization extends credit to substantially all of its customers. Accounts receivable are recorded at the invoice amount and do not bear interest. An allowance for doubtful accounts is maintained for estimated losses resulting from the inability of its customers to pay. The Organization determines the allowance based on review of past due balances, historical loss experience and economic data. Account balances are charged against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote. The Organization has established credit policies and historically the losses related to customer nonpayment have been low as a percentage of net sales.

Inventory – Manufacturing inventory is recorded at the lower of cost (as determined by the first-in, first-out method) or net realizable value. Net realizable value is the estimate price in the ordinary course of business, less reasonably predictable cost of completion, disposal, and transportation. Manufactured work-in-process and finished goods inventories include an allocable portion of manufacturing overhead. Retail inventory sold through Base Supply Centers and the Low Vision Store is recorded at weighted average cost and is included in finished goods.

Investments – The Organization places its investments with an investment manager and invests funds in various financial instruments as detailed in Note 2, in accordance with the Board approved investment policy.

The Organization's investments are recorded in the consolidated financial statements at fair value. Net appreciation (depreciation) in investments, including realized gains or (losses) and unrealized appreciation (depreciation) on those investments, as well as all dividends, interest, and other investment income net of fees, is shown in the consolidated statement of activities in the line item "investment return". Investment income (loss) is reported as an increase (decrease) in net assets without donor restriction.

Investments are exposed to various risks, such as interest rate, market, and credit risk. Due to the level of risk associated with certain investments, it is at least reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect total net assets and the amounts reported in the consolidated balance sheet.

Property, plant, and equipment – Property, plant, and equipment are stated at cost. Depreciation is provided using the straight-line method over the estimated useful lives of the various classes of assets, which range as follows:

Buildings and improvements	10 to 40 years
Machinery and equipment	3 to 10 years

The Organization follows the practice of capitalizing substantially all expenditures for property, plant, and equipment in excess of $10,000. The cost of repairs, maintenance, and depreciation are charged to expense.

Note 1 – Operations and Summary of Significant Accounting Policies (continued)

Revenue recognition – The Organization recognizes revenue on sales to retailers, wholesalers, remanufacturers, and direct to end consumers. Revenue is recognized when performance obligations under the terms of the contracts with the Organization's customers are satisfied. The majority of the Organization's revenue contracts represent a single performance obligation related to the fulfillment of customer orders for the purchase of the Organization's products. Revenue and costs of sales are recognized when control of the products transfers to the customer, which generally occurs coincident with the shipping terms of products to the customer.

Payment terms vary by customer and are established in the contracts or purchase orders with customers. The Organization generally provides credit terms to customers for 30 to 60 days; therefore, the Organization's contracts do not include a significant financing component. It is standard practice for the Organization not to include variable consideration in the form of early payment discounts or the like.

Shipping and handling costs are accounted for as a fulfillment activity of the Organization's promise to transfer the products to its customers and are included in cost of sales on the consolidated statements of activities and changes in net assets.

The Organization allows product returns on sales to certain customers over varying terms and conditions. Product returns have historically been insignificant related to these sales.

The Organization operates as a single operating segment for purposes of presenting financial information and evaluating performance. As such, the accompanying consolidated financial statements present financial information in a format that is consistent with the internal financial information used by management, which does not further disaggregate revenue as all revenues are recognized at a point in time and the Organization's revenues depict how the economic factors affect the nature, amount, timing and uncertainty of cash flows.

Deferred revenue – Deferred revenue consists of customer prepayments for base supply center items. The revenue is recorded at the time title is transferred. Deferred revenue for year ended September 30, 2021 and 2020, was $524,365 and $1,650,540, respectively.

Shipping costs – Shipping fees charged to customers are accounted for as a component of sales revenue and those incurred by the Organization as a component of shipping costs. Incoming freight incurred by the Organization is included as a component of cost of sales.

Bequests and contributions – Bequests and contributions are recognized as income, at fair market value, when the gift is received. The Organization does not usually receive advance notification of charitable trust distributions and other contributions. However, in the event that specific advance notice is provided, bequests and contributions are recognized when an unconditional promise is made and all donor-imposed conditions relating to the promise are met. These funds are held and managed by trustees under discretionary trust agreements and distributions of cash are recorded only when received.

Note 1 – Operations and Summary of Significant Accounting Policies (continued)

Fundraising expense – Total fundraising expense for the years ended September 30, 2021 and 2020, was $74,251 and $65,396, respectively. Fundraising expenses were 4% and 3% of the total contribution revenue for the years ended September 30, 2021 and 2020, respectively. The ratio of expenses to amounts raised is computed using actual expenses and related contributions. Fundraising expenses are recorded in administrative expense in the consolidated statement of activities and changes in net assets.

Income taxes – The Organization is exempt from federal income tax as an entity described in Internal Revenue Code (IRC) Section 501(c)(3) except to the extent of unrelated business taxable income as defined under the provisions of IRC Sections 511 through 515. The Organization did not incur material unrelated business income tax for the years ended September 30, 2021 and 2020. In addition, the Organization qualified for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a). Accordingly, no provision has been made for federal income tax in the accompanying consolidated financial statements.

The Organization follows the provisions of authoritative guidance relating to accounting for uncertain tax positions. The Organization recognizes the tax benefit from uncertain tax positions only if it is more likely than not that the tax positions will be sustained on examination by the tax authorities, based on the technical merits of the position. The tax benefit is measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement.

The Organization recognizes interest and penalties related to income tax matters in income tax expense. As of September 30, 2021 and 2020, the Organization had no uncertain tax positions requiring accrual. The Organization files an exempt organization return in the U.S. federal jurisdiction.

Insurance proceeds – As of September 30, 2021, the Organization received $35,921 in proceeds from business interruption insurance due to diminished operating capacity at its China Lake retail facility stemming from the Ridgecrest earthquakes of July 4 and July 5, 2019. Operations at the physical location were suspended from July 2019 to February 2020. The proceeds are recognized within other income (expense), net on the statement of activities and change in net assets.

Use of estimates – The preparation of consolidated financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures in the consolidated financial statements. Actual results could differ from those estimates.

Adoption of a new accounting standard – In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers* (Topic 606). This standard implements a single framework for recognition of all revenue earned from customers. This framework ensures that entities appropriately reflect the consideration to which they expect to be entitled in exchange for goods and services by allocating the transaction price to identified performance obligations and recognizing revenue as performance obligations are satisfied. The Organization adopted Topic 606 for the fiscal year ended September 30, 2021. The Organization’s consolidated financial statements were not impacted by the adoption of Topic 606.

Reclassifications – Certain prior year amounts have been reclassified to be in accordance with current year presentation. These reclassifications had no impact on total change in net assets.

Note 1 – Operations and Summary of Significant Accounting Policies (continued)

Subsequent events – Subsequent events are events or transactions that occur after the consolidated balance sheet date but before the consolidated financial statements are issued. The Organization recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated balance sheet, including the estimates inherent in the process of preparing the consolidated financial statements. The Organization's consolidated financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the consolidated balance sheet but arose after the consolidated balance sheet date and before the consolidated financial statements are issued. The Organization has evaluated subsequent events through March 9, 2022, which is the date the consolidated financial statements were issued.

COVID-19 disclosure – On March 11, 2020, the World Health Organization officially declared COVID-19 the disease caused by the novel coronavirus, a pandemic. Management is closely monitoring the evolution of this pandemic, including how it may affect the economy and the Organization's operations. During the year ended September 30, 2021, the Organization continued operations as an essential business following the Department of Homeland Security guidance, and adhered to the Centers for Disease Control and Prevention strategies and recommendations to operate in a manner that minimizes transmission risk to employees, their families, and the communities in which the Organization operates.

Note 2 – Investments

Investment valuation – In accordance with U.S GAAP, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (i.e., the exit price) in an orderly transaction between market participants at the measurement date.

The Organization classified its investments as of September 30, 2021 and 2020, based upon an established fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are described below:

Basis of Fair Value Measurement

Level 1 – Unadjusted quoted prices in active markets that are accessible at the measurement date for identical assets or liabilities without donor restrictions;

Level 2 – Quoted prices in markets that are not considered to be active or financial instruments without quoted market prices, but for which all significant inputs are observable, either directly or indirectly;

Level 3 – Prices or valuations that require inputs that are both significant to the fair value measurement, are unobservable and are supported by little or no market activity.

Note 2 – Investments (continued)

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Investments in common trusts, mutual funds, and equity securities, which are valued based on quoted market prices in an active market are classified within Level 1. The Organization holds common trusts as a Level 1 investment. Common trusts are a consolidated group of individual trust investments, similar to mutual funds, that are managed by a trust company. The fair value of investments is determined by the fund's trustee based on the fair value of the underlying securities, and as such is fairly classified as a Level 1 investment.

The venture capital investment is classified within Level 3. The managers and trustees of the venture capital investment generally value their underlying investments at fair value and in accordance with U.S. GAAP. In circumstances where investments with no readily available instruments to measure fair value occur, investments are then generally valued according to the mark-to-market method, which attempts to apply a fair value standard by referring to meaningful third-party transactions, comparable public market valuations and/or the income approach. Consideration is also given to financial condition and operating results of the investment, the amount a fund can reasonably expect to realize upon the sale of an investment, and any other factors deemed relevant. The Organization reviews the valuation and the assumptions used to value the venture capital investment annually.

An investment in a hedge fund uses net asset value (NAV) as a practical expedient for valuation. Under U.S. GAAP this investment is collectively excluded from the fair value hierarchy and disclosed as a reconciling item to investments.

An investment can be carried at acquisition price (cost) if little has changed since the initial investment by the Organization and it is most representative of fair value.

Investments consist of the following at September 30:

	2021	2020
Mutual funds - fixed income	$ 10,504,257	$ 5,249,253
Mutual funds - equities	9,080,789	5,778,897
Common trusts	7,008,297	4,591,301
Hedge fund	494,450	428,414
Mutual funds - real estate indexed	308,552	311,966
Venture capital	178,981	148,266
Domestic equity securities	82,460	64,911
	$ 27,657,786	$ 16,573,008

Note 2 – Investments (continued)

The following summarizes the investment return at September 30:

	2021	2020
Dividends and interest	$ 422,333	$ 374,054
Realized gain, net	1,015,851	1,000,421
Unrealized gain (loss), net	1,370,439	(897,298)
Investment fees	(78,205)	(72,500)
	$ 2,730,418	$ 404,677

The following table discloses the fair value hierarchy by level:

	Investment Assets at Fair Value as of September 30, 2021			
	Level 1	Level 2	Level 3	Total
Mutual funds - fixed income	$ 10,504,257	$ -	$ -	$ 10,504,257
Mutual funds - equities	9,080,789	-	-	9,080,789
Common trusts	7,008,297	-	-	7,008,297
Mutual funds - real estate indexed	308,552	-	-	308,552
Venture capital	-	-	178,981	178,981
Domestic equity securities	82,460	-	-	82,460
Total assets in the fair value hierarchy	$ 26,984,355	$ -	$ 178,981	27,163,336
Hedge fund Investments measured at NAV practical expedient				494,450
				$ 27,657,786

	Investment Assets at Fair Value as of September 30, 2020			
	Level 1	Level 2	Level 3	Total
Mutual funds - equities	$ 5,778,897	$ -	$ -	$ 5,778,897
Mutual funds - fixed income	5,249,253	-	-	5,249,253
Common trusts	4,591,301	-	-	4,591,301
Mutual funds - real estate indexed	311,966	-	-	311,966
Venture capital	-	-	148,266	148,266
Domestic equity securities	64,911	-	-	64,911
Total assets in the fair value hierarchy	$ 15,996,328	$ -	$ 148,266	16,144,594
Hedge fund Investments measured at NAV practical expedient				428,414
				$ 16,573,008

The Organization has a hedge fund measured at fair value on a recurring basis utilizing net asset value per share as the practical expedient. This privately offered portfolio of funds has an estimated fair value of $494,450 and $428,414 as of September 30, 2021 and 2020, respectively. Capital withdrawals are permitted at the end of each quarter with written notice 60 days prior to redemption. In general, redemptions of at least 95% of the amount being redeemed will be paid within 30 days after the redemption date and the balance paid after completion of the fund's fiscal year-end audit. The fund's objective is to achieve attractive risk-adjusted returns with low volatility through a diversified portfolio of assets including hedged equity, market independent, event driven and market dependent investments. The fund has no unfunded commitments as of September 30, 2021 and 2020.

Note 2 – Investments (continued)

The Organization has a Level 3 investment in a venture capital fund. The venture capital fund has the option to terminate beginning on the twelfth anniversary of the effective date (February 1, 2007). The fund did not terminate as of September 30, 2021. Determination of the fair value of investments is made by the fund's management in accordance with its governing documents. Approaches used to value the investments include, but are not limited to, the market approach, discounting cash flows, valuing net assets and industry specific benchmarking. The fund has no unfunded commitments as of September 30, 2021 and 2020.

The following table discloses the summary of changes in the fair value of the Level 3 investment asset:

	Venture Capital	
	2021	2020
Balance, beginning of year	$ 148,266	$ 222,757
Unrealized gains	62,341	3,709
Capital calls	22,900	-
Distributions	(54,526)	(78,200)
Balance, end of year	$ 178,981	$ 148,266

Transfers in and transfers out are recognized as of the actual date of the event or change in circumstances that caused the transfer. There were no transfers in or out for the years ended September 30, 2021 and 2020, respectively.

Note 3 – Inventory

Net inventory is composed of the following at September 30:

	2021	2020
Raw materials	$ 12,463,629	$ 16,785,846
Work-in-process	5,443,407	7,065,806
Finished goods	7,017,935	7,190,207
Inventory reserve	(843,000)	(697,000)
	$ 24,081,971	$ 30,344,859

Note 4 – Employee Benefit Plans

Tax-deferred annuity plan – The Organization offers a tax-deferred annuity plan for all employees who meet certain eligibility requirements. Participants may contribute up to 100% of their annual eligible compensation, subject to limits as defined by the IRS. The plan was amended effective January 1, 2020, in response to the SECURE Act of 2019 and CARES Act of 2020, and updated several provisions related to the participation eligibility, eligible compensation, loan provisions, and hardship distributions. The Organization makes contributions to the annuity plan up to 6% of employee compensation with certain eligibility requirements. Contributions made by the Organization to the annuity plan totaled $1,058,790 and $889,416 for the years ended September 30, 2021 and 2020, respectively.

Note 5 – Property, Plant, and Equipment

Property, plant, and equipment consists of the following at September 30:

	2021	2020
Land	$ 2,334,144	$ 2,334,144
Buildings and improvements	21,506,362	21,207,232
Machinery and equipment	30,415,023	29,198,763
	54,255,529	52,740,139
Less accumulated depreciation	38,014,891	36,028,392
	$ 16,240,638	$ 16,711,747

Note 6 – Debt

Debt consists of the following at September 30:

	2021	2020
Note payable to Northern Trust, funded by the Small Business Administration and acquired under the Paycheck Protection Program through the CARES Act of 2020. Two-year term note, uncollateralized, interest at 1%, monthly interest payments deferred to August 2021. Equal principal payments due monthly beginning August 2021 through maturity date in April 2022. The obligation was forgiven in full in July 2021.	$ -	$ 5,739,347
Line of credit payable to Northern Trust, collateralized by substantially all assets of the Organization, interest at 1.2% plus LIBOR, payable monthly. Due and renewable annually.	-	5,400,000
Less current portion	-	5,739,347
	$ -	$ 5,400,000

In December 2020, the Organization renewed its line of credit agreement with Northern Trust in the amount of $7,500,000 for short-term borrowings, due and renewable annually in December. The line of credit allows for advances at a variable interest rate, based on LIBOR plus 120 basis points. As of September 30, 2021, the interest rate was 1.27%. Total interest expense on the line of credit was $39,247 during the year ended September 30, 2021. The agreement contains financial covenants including minimum investment holdings and earnings performance requirements. As of September 30, 2021, no balance was outstanding on the line of credit. The Organization holds a letter of credit against the available credit line associated with third-party bonding insurance for raw material imports. As of September 30, 2021, the Organization held a letter of credit for $175,000.

On December 14, 2021, a new agreement was entered into which replaced the variable interest rate basis of LIBOR plus 120 basis points to SOFR (Secured Overnight Financing Rate) plus 130 basis points. There were no other material changes from the previous agreement. The new agreement matures on December 14, 2022.

Note 7 – Commitments

The Organization leases office and distribution facilities under noncancelable operating lease agreements that extend through February 2027. The agreements for the office facilities require the Organization to pay common area expenses and utilities associated with the leased property. Future minimum noncancelable lease payments for the years ending September 30 are as follows:

2022	$ 171,220
2023	133,545
2024	138,884
2025	144,434
2026	150,214
Thereafter	63,610
	$ 801,907

Rental expense under noncancelable leases was $174,024 and $166,910 for the years ended September 30, 2021 and 2020, respectively.

Note 8 – Employee and Community Services

Employee and Community Services (ECS), a division of the Organization, provides mission related support and services such as low vision examinations and consultation, accessibility, orientation, mobility, communication, and basic education skills training to those who are blind, DeafBlind, and blind with other disabilities. The goal of these services is to enable persons who are blind to be independent and economically self-sufficient.

All bequests, contributions, and charitable trust distributions that are restricted by the donor for the benefit of disabled individuals are allocated to ECS and utilized in the period they are received.

Below is a schedule of support and revenue, and expenses of ECS for the years ended September 30:

	2021	2020
Support and revenue		
State and local government funding	$ 150,608	$ 164,806
Other	239,974	70,962
	390,582	235,768
Expenses		
Salaries and related expenses	1,787,528	1,533,954
Administrative expenses	478,595	685,440
DeafBlind retreat	-	11,360
	2,266,123	2,230,754
Excess of employee and community services expenses over support and revenue	$ (1,875,541)	$ (1,994,986)

Note 9 – The Foundation

The Foundation was established as a supporting organization to the Lighthouse. The Foundation's purpose is to support the mission of the Lighthouse, which is to empower people who are blind, DeafBlind, and blind with other disabilities by creating diverse, sustainable, and meaningful employment opportunities.

The financial position and the financial activities of the Foundation, which are included in the accompanying consolidated financial statements, are as follows as of and for the years ended September 30:

	2021	2020
Cash and investments	$ 5,889,345	$ 5,146,657
Net assets at beginning of year	$ 5,146,657	$ 5,292,180
Contributions received, including in-kind	1,760,179	1,959,891
Interest income	89,902	77,555
Realized gain on investments, net	258,900	851,308
Unrealized gain (loss) on investments, net	663,565	(804,098)
Contribution to the Lighthouse	(1,372,087)	(1,583,490)
In-kind expense	(199,324)	(198,999)
Other expense	(6,881)	(9,489)
Operating expenses allocated from the Lighthouse	(451,566)	(438,201)
Net assets at end of year	$ 5,889,345	$ 5,146,657

Contributions received by the Foundation include cash and in-kind charitable giving, which are primarily used to support employee and community service programs. Expenses incurred by the Foundation include allocations of personnel and facilities costs from the Lighthouse, as well as expenses relating to donor acquisition and in-kind contribution expense related to contributed goods and services. All necessary eliminations have been included in the consolidated financial statements.

Note 10 – Concentrations

Customer concentrations – During the years ended September 30, 2021 and 2020, 34% and 40%, respectively, of sales were to two customers. At September 30, 2021 and 2020, 18% and 51%, respectively, of accounts receivable was due from these customers.

Vendor concentrations – The Organization had two major vendors that made up 17% and 19% of cost of goods sold during the years ended September 30, 2021 and 2020, respectively. At September 30, 2021 and 2020, 27% and 16%, respectively, of accounts payable was due to these customers.

Note 11 – Functional Expenses

The Organization provides employment opportunities, training, and resources to those who are blind, DeafBlind, and blind with other disabilities. Program activities encompass all manufacturing and service businesses as well as employee and community services. Supporting activities are separated into management and general, and fundraising. No allocations are performed from supporting activities to program activities.

The following schedule excludes net sales earned from program activities, investment returns, gain on sale of land, and PPP loan forgiveness.

	2021			
		Supporting Activities		
	Program Activities	Management and General	Fundraising	Total Expenses
Materials	$ 59,535,059	$ -	$ -	$ 59,535,059
Personnel	21,090,584	6,684,891	-	27,775,475
Facilities and infrastructure	6,143,254	1,940,280	-	8,083,534
Professional services	323,274	1,204,385	-	1,527,659
Other	377,649	893,030	74,251	1,344,930
Total expenses	$ 87,469,820	$ 10,722,586	$ 74,251	$ 98,266,657

	2020			
		Supporting Activities		
	Program Activities	Management and General	Fundraising	Total Expenses
Materials	$ 48,529,016	$ -	$ -	$ 48,529,016
Personnel	21,225,776	7,227,836	-	28,453,612
Facilities and infrastructure	5,640,832	2,555,752	-	8,196,584
Professional services	505,169	993,626	-	1,498,795
Other	473,899	918,681	65,396	1,457,976
Total expenses	$ 76,374,692	$ 11,695,895	$ 65,396	$ 88,135,983

Note 12 – Liquidity

The Organization has a policy to structure its financial assets to be available as its obligations come due. As of September 30, 2021, the Organization has the full $7,500,000 of funding available through its line of credit. The Organization holds investments of marketable securities without restrictions with a long-term investment strategy, however, with Board approval, these investments may be used as needed to meet general expenditure requirements in the short-term.

The table below presents financial assets available for general expenditures within one year at September 30, 2021 and 2020:

	2021	2020
Cash and cash equivalents	$ 5,562,252	$ 12,585,151
Accounts receivable	7,262,683	8,558,099
Other receivables	136,108	378,092
Investments	27,657,786	16,573,008
Financial assets available to meet general expenditures over the next 12 months	$ 40,618,829	$ 38,094,350

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